

**APPENDIX I1**  
**PARKING STUDY**



2 Executive Circle  
Suite 250  
Irvine, CA 92614  
**949.825.6175** T  
949.825.5939 F  
www.llgengineers.com

Pasadena  
Irvine  
San Diego

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Sylvia Botero, AIA, ACHA, EDAC  
President  
RBB Architects Inc  
10980 Wilshire Blvd.  
Los Angeles, CA 90024

LLG Reference: 2.23.4742.1 / 2.06.2791.1

Subject: **Parking Study for the Orange Coast Memorial Medical Center**  
Fountain Valley, California

Dear Ms. Botero:

As requested, Linscott, Law & Greenspan, Engineers, (LLG) is pleased to submit this Parking Study for Orange Coast Memorial Medical Center (OCMMC) campus, located at 9900, 9920, 9940 Talbert Avenue and 18035 and 18111 Brookhurst Street in the City of Fountain Valley. This parking analysis has been updated to address applicable parking-related comments from the City of Fountain Valley as summarized in the City's comment letter dated April 18, 2024.

This report has been prepared to assess the existing parking code requirements for OCMMC campus now that multiple hospital uses/operational units whose primary functions are to support the main hospital have been relocated into the campus's existing medical office buildings (MOB). This code requirement is then compared to the current and future parking supply, inclusive of the increase in on-site parking supply associated with the proposed OCMMC Parking Structure project.

The OCMMC Parking Structure project (herein after to referred to as Project) includes the construction of an 862-space parking structure to replace the existing 231-space "Foster Lot" which is located on the southwest corner of Foster Street at Talbert Avenue. In addition, the Project will include a pedestrian bridge that crosses Foster Street and includes elevators. To accommodate the bridge and elevators, minor parking modifications are proposed to the parking area east of Foster Street which will result in the loss of three (3) parking spaces.

The construction of the new parking structure would be consistent with the OCMMC Specific Plan Project Objectives and provide additional parking to meet the needs of the medical center. With the construction of the proposed Project, a 628-space net increase in parking would be realized at the OCMMC campus.

David S. Shender, PE  
John A. Boarman, PE  
Richard E. Barretto, PE  
Keil D. Maberry, PE  
KC Yellapu, PE  
Dave Roseman, PE  
Shankar Ramakrishnan, PE



This study evaluates the City code and/or OCMMC Specific Plan parking rate demand at the medical center campus and compares it to the existing and future parking supply with implementation of the Project. Our method of analysis, findings and conclusions, are described in detail below.

## **PROJECT DESCRIPTION AND LOCATION**

The Orange Coast Memorial Medical Center (OCMMC) campus is located at 9900, 9920, 9940 Talbert Avenue and 18035, 18111, 18025 Brookhurst Street in the City of Fountain Valley. The Project site is bounded by Talbert Avenue on the north, Foster Street on the east, and residential and/or commercial development on the south and west. The overall OCMMC campus is bounded by Talbert Avenue on the north, Brookhurst Street on the east, and residential development on the south and west. Foster Street separates the Project site from the main hospital campus.

It should be noted that Building 18025 Brookhurst Street, which consists of 2,150 SF of dental office use, falls within the Specific Plan area. However, the parking demand and supply of this existing MOB have been excluded from the shared parking study since its parking supply is isolated from the OCMMC campus. In addition, Building 18025 provides 15 parking stalls which more than satisfies the City code parking requirement of 11 spaces (2,150 SF x 1 space per 200 SF  $\approx$  11 spaces). **Figure 1**, located at the rear of this letter report, illustrates the general location of OCMMC campus and the surrounding street system, as well as the Planning Areas (PA) identified on the OCMMC Specific Plan as well as the existing OCMMC campus buildings label No. 1 through No. 7, with the Project site location identified as No. 7 on this figure.

Access to the medical center complex is available from five locations along the site frontage on Brookhurst Street, Talbert Avenue and Foster Street. Primary Patient/Visitor Access is provided by the driveways on Talbert and Foster. Primary emergency and service access, as well as secondary patient/visitor access, is provided via three existing driveways on Brookhurst Street.

### **Existing Site Characteristics**

**Table 1**, located at the end of this letter report following the figures, provides a summary of the development tabulation for the OCMMC campus with building uses and associated square footage.



Existing Development

Review of *Table 1* indicates that the Orange Coast Memorial Medical Center consists of five multi-story buildings with a total floor area of 465,318 square feet (SF), and a five-level parking structure and surface parking. The Main Hospital and Women’s Center, located at “9920 Talbert”, totals 182,900 SF and contains 221 licensed beds. The “9900 Talbert” building is a four-story, 41,019 SF medical office building. The “18035 Brookhurst” and “9940 Talbert” medical office buildings have a total floor area of 36,433 SF and 29,492 SF, respectively. Lastly, the “18111 Brookhurst” building is the Patient Care Pavilion. It should be noted that OCMMC has acquired the medical office buildings which in the past had been under ownership by Edinger Medical Group. With this acquisition, OCMMC was able to relocate existing functions in the main hospital into these four medical office buildings. As a result, not all of the floor area in these buildings are medical office uses. Based on information provided by OCMMC, the table below illustrates the amount of floor area in the medical office buildings that are “hospital-related” and what is “medical office use”. As shown, of the 282,418 SF of floor area that exists within the four (4) medical office buildings, 66,678 SF (23.6%) is allocated/occupied by function units/uses associated with and provide support to the Main Hospital.

<b>Building</b>	<b>Hospital Use Square-Footage (SF)</b>	<b>Medical Office Use Square-Footage (SF)</b>	<b>Total Square-Footage (SF)</b>
9900	194	41,019	41,213
18035	7,552	36,433	43,985
9940	5,324	29,492	34,816
18111	53,608	108,796	162,404
<b>Total</b>	<b>66,678</b>	<b>215,740</b>	<b>282,418</b>

Employee Work Schedules

With the relocation of hospital uses into the adjacent medical office buildings, the total number of hospital employees increased to 1,300 employees, with approximately 600 employees per shift.

Nursing staff is predominantly on a two 12-hour shifts working between 7:00 AM – 7:00 PM and 7:00 PM to 7:00 AM, whereas other departments within the OCMMC campus are on an 8-hour shift, typically, 8:00 AM to 5:00 PM, plus or minus an hour earlier or later. With a focus weekday conditions, a review of the current shift times (i.e. employee clock in / clock out data) information provided by OCMMC indicates that the morning peak hour occurs between 7:00 AM and 8:00 AM, whereas the afternoon and evening hours occurs between 3:30 PM and 4:30 PM and 6:30 PM and



7:30 PM, respectively. **Attachment A**, located at rear of this letter report includes the employee clock in/out data for the weekday and weekend periods for the two-week period of January 21, 2024 to February 3, 2024.

Day of Week	Shift Change/ Time Period	Percentage of Total Employees	
		Clock In (Arrival)	Clock Out (Departure)
Weekday Morning	6:00 AM	11.36%	
	6:30 AM		4.19%
	<b>7:00 AM</b>	<b>28.22%</b>	
	<b>7:30 AM</b>		<b>11.43%</b>
	<b>8:00 AM</b>	<b>14.38%</b>	
	8:30 AM		0.11%
Weekday Afternoon	9:00 AM	7.33%	
	3:00 PM	2.57%	
	<b>3:30 PM</b>		<b>11.40%</b>
	<b>4:00 PM</b>	<b>2.59%</b>	
	<b>4:30 PM</b>		<b>13.27%</b>
	5:00 PM	0.68%	
	5:30 PM		9.33%
	6:00 PM	3.53%	
<b>6:30 PM</b>		<b>7.86%</b>	
<b>7:00 PM</b>	<b>11.36%</b>		
<b>7:30 PM</b>		<b>17.11%</b>	

**Bold highlighted** = Represent peak hour

### Existing Parking Supply

**Table 2** summarizes the existing Medical Center parking supply and indicates the category of parking permitted in each lot (employee, patient/visitors, etc.). As shown, there are currently 1,353 parking spaces provided at the OCMMC campus. Of the 1,353 spaces, 816 (60%) are located in the five-level parking structure. The remaining 537 (40%) are located in four surface lots. A total of 38 handicap stalls currently exists on site. **Figure 2** presents the overall campus map and highlights the key parking areas.



## **Proposed Project**

The Project is proposing to construct a 862-space parking structure to replace the existing 231-space “Foster Lot” which is located on the southwest corner of Foster Street at Talbert Avenue. In addition, the parking structure will include a pedestrian bridge that crosses Foster Street and includes elevators. Additional pedestrian access is provided at the ground level on the northwest and northeast corners of the parking structure that would provide direct access to the sidewalk on Talbert Avenue thereby allowing pedestrians to cross Foster Street at the existing crosswalk on Foster Street and Talbert Avenue signalized intersection. To accommodate the bridge and elevators, minor parking modifications are required to the parking area east of Foster Street which will result in the loss of three (3) parking spaces. With the construction of this new parking structure OCMMC would result in a 628-space net increase in parking for a total campus wide parking supply 1,981 spaces. *Figure 3* presents the proposed Project site plan.

Upon completion of the Project, OCCMC proposes to relocate the majority of, if not all, employee/staff parking from the main campus to the Foster Street location, thereby allowing all visitor/customer/patient parking to be relocated to the medical center’s existing parking structure.

Vehicular access to the Project is now provided via a “full access” driveway on Foster Street and a “right-turn in/out only” driveway on Talbert Avenue, whereas pedestrian connectivity is now provided via a “marked” crosswalk on Foster Street at Talbert Avenue and an “unmarked” crossing on Foster Street at the site driveway that connect to an existing sidewalk system at the main OCMMC campus.

With the implementation of the Project, vehicular access to the Project site is proposed to be provided via a two-lane “gated entry-only access” driveway on Foster Street and a “gated right-turn exit-only” driveway on Talbert Avenue.

With implementation of the Project, an amendment to the OCMMC Specific Plan would be required to allow for the construction of a parking structure within PA 3, while maintain the existing surface parking within PA 1 and forgoing future parking structure improvements on this existing surface parking lot.

## **PARKING SUPPLY-DEMAND ANALYSIS**

Analyzing the supply-demand relationship involves determining parking needs and comparing demand to the existing and/or future parking supply.

### **Parking Code Requirements**

To determine the number of spaces required for the existing OCMMC campus the required parking was calculated using the City of Fountain Valley Parking Code and/or OCMMC Specific Plan. City parking code requirements typically treat each individual use at the medical center as a “stand alone” use at maximum demand, as opposed to an integrated part of the hospital campus. The City of Fountain Valley Municipal Code, *Chapter 21.22, Parking and Loading, Section 21.22.040, Number of Parking Spaces Required*. specifies the following parking ratios:

- Clinics, Medical/Dental Offices: 1 space per 200 square-feet of gross floor area.
- Hospital: One space for each 3 patient beds the facility is licensed to accommodate plus required spaces for ancillary uses as determined by the director. For this analysis, to estimate the parking demand for the hospital, 1 space per 3 employees was utilized as well.

**Table 3** summarizes the parking requirements for the OCMMC campus using applicable City parking code ratios. As shown, direct application of City parking ratios to the existing uses indicates that a total of 1,585 spaces would be required to support the existing OCMMC campus. With an existing parking supply of 1,353 parking spaces, a parking deficiency of 232 spaces is forecast.

However, with the proposed construction of the “Foster Lot” parking structure would increase the parking supply by 628 spaces resulting in a surplus of 396 spaces. OCMMC currently provides valet at three valet drop-off/pick-up areas. These valet areas are able to accommodate an additional 61 vehicles by parking in the drive aisles. This added supply related to valet plus the construction of the “Foster Lot” would result in a parking supply of 2,042 spaces. Direct comparison between the required demand vs the proposed parking supply of 2,042 spaces results in a surplus of 457 spaces.



## **Parking Requirements per 5<sup>th</sup> Edition of Parking Generation and Prior Parking Demand Studies**

To validate the requirements of OCMMC based on application of City code requirement for clinics, medical/dental office uses, a comparative assessment was prepared based on parking ratio identified in the *ITE Parking Generation Manual, 6<sup>th</sup> Edition, dated October 2023*. This publication indicates the following applicable rates.

- Medical/Dental Offices – Standalone: 4.28 space per 1,000 square-feet of gross floor area.
- Medical/Dental Offices – Hospital Campus: 4.75 space per 1,000 square-feet of gross floor area.
- Clinic: 4.52 space per 1,000 square-feet of gross floor area.

Further, an ITE Journal article on medical office buildings<sup>1</sup> concluded that 4.5 parking spaces per 1,000 SF should be provided for medical office buildings.

Lastly, based on prior parking demand studies of existing medical office uses in Fountain Valley<sup>2</sup>, the following parking demand ratios were observed during the field studies/parking counts.

- June 19 at 11:00 AM = 3.67 spaces per 1,000 SF
- June 24 at 11:00 AM = 4.76 spaces per 1,000 SF
- June 24 at 2:00 PM = 4.25 spaces per 1,000 SF
- June 27 at 10:00 AM = 4.72 spaces per 1,000 SF
- June 27 at 2:00 PM = 4.28 spaces per 1,000 SF

Rounding to a design ratio of 5.0 spaces per 1,000 SF integrates a contingency factor ranging between 5% and 10%. Based on this and the considerations above, our recommended parking design ratio for medical office at OCMMC is **5.0 spaces per 1,000 SF**, which is consistent with parking ratios used industry wide, as well as the City's code parking ratio. This parking ratio is recommended to be included in the proposed amendment to the OCMMC Specific Plan.

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<sup>1</sup> "Parking Requirements for Medical Office Buildings", John W. Dorsett and Mark J. Lukasik, *ITE Journal, August 2007*.

<sup>2</sup> Parking surveys were conducted in June 2013 at a 29,420 SF MOB located 11420 Warner Avenue in Fountain Valley on 6/19, 6/24 and 6/27 in support of a parking analysis that was prepared for the Niagara Health Center which is located at 18785 Brookhurst Street.

As such, LLG concurs that implementation of the Project is forecast to result in a Campus-wide parking surplus of 396 spaces, which would increase to a surplus of 457 spaces with the continued use of the existing OCMMC valet program.

## SUMMARY OF FINDINGS AND CONCLUSIONS

1. The OCMMC campus is currently in the process of developing a 862-space parking structure to replace the existing 231-space “Foster Lot” which is located on the southwest corner of Foster Street at Talbert Avenue. In addition, the parking structure will include a pedestrian bridge that crosses Foster Street and includes elevators. To accommodate the bridge and elevators, minor parking modifications are required to the parking area east of Foster Street which will result in the loss of three (3) parking spaces. With the construction of this new parking structure, OCMMC would result in a 628-space net increase in parking for a total campus wide parking supply of 1,981 spaces. In addition, OCMMC currently provides valet service which increases the parking supply by 61 spaces for a total campus wide parking supply of 2,042 spaces.
2. Based on the applicable City parking code requirements a total of 1,981 spaces would be required to support the existing campus. Direct comparison between the required demand vs the proposed parking supply of 2,042 spaces results in a Campus-wide surplus of 457 spaces.

We appreciate the opportunity to prepare this analysis. Should you have any questions or need additional assistance, please do not hesitate to contact us at (949) 825-6175.

Very truly yours,  
**Linscott, Law & Greenspan, Engineers**

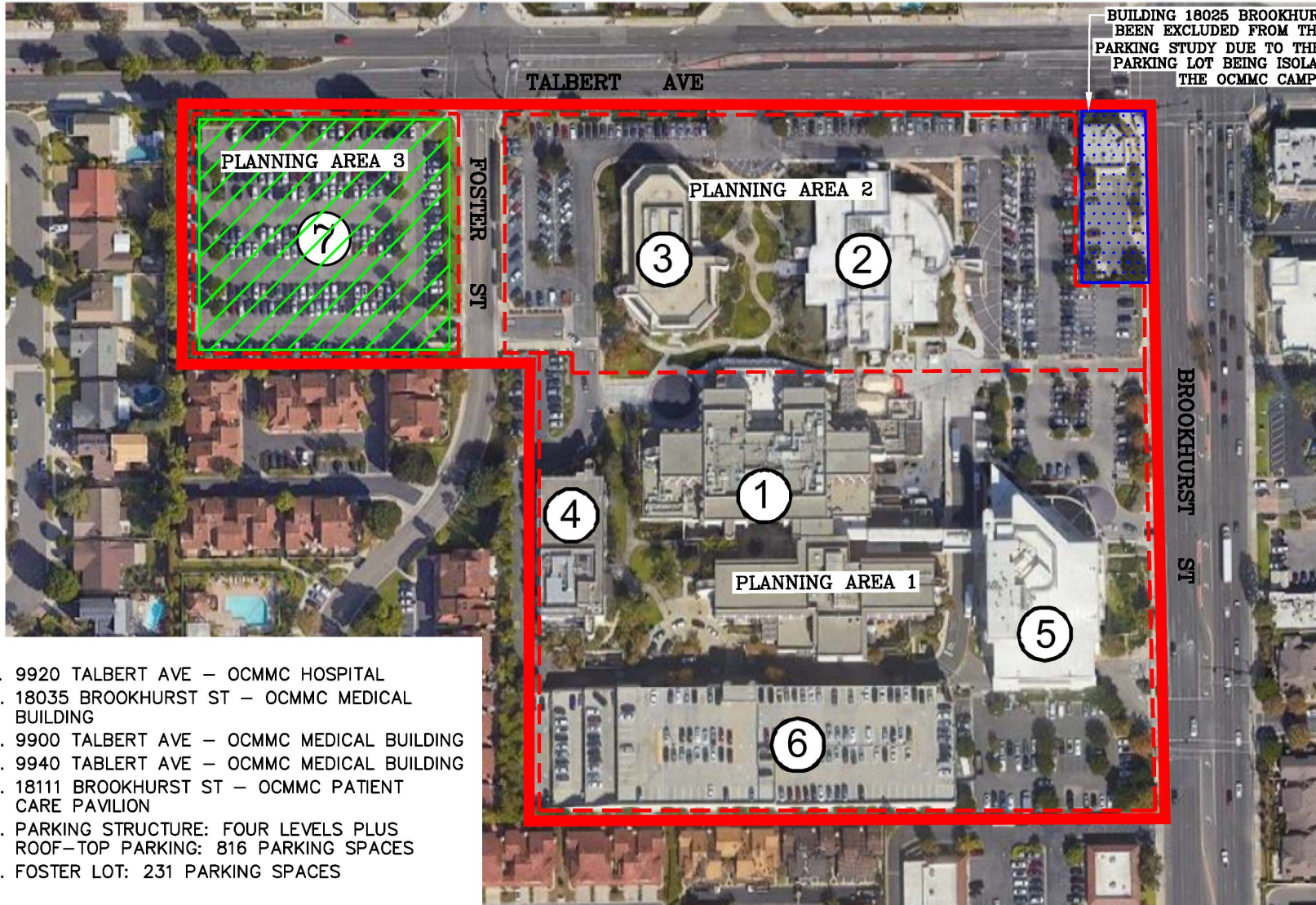


Richard E. Barretto, P.E.  
Principal

C.c. Shane S. Green, P.E. Senior Transportation Engineer

Attachments





BUILDING 18025 BROOKHURST ST HAS BEEN EXCLUDED FROM THE SHARED PARKING STUDY DUE TO THE BUILDING'S PARKING LOT BEING ISOLATED FROM THE OCMC CAMPUS

1. 9920 TALBERT AVE – OCMC HOSPITAL
2. 18035 BROOKHURST ST – OCMC MEDICAL BUILDING
3. 9900 TALBERT AVE – OCMC MEDICAL BUILDING
4. 9940 TALBERT AVE – OCMC MEDICAL BUILDING
5. 18111 BROOKHURST ST – OCMC PATIENT CARE PAVILION
6. PARKING STRUCTURE: FOUR LEVELS PLUS ROOF-TOP PARKING: 816 PARKING SPACES
7. FOSTER LOT: 231 PARKING SPACES

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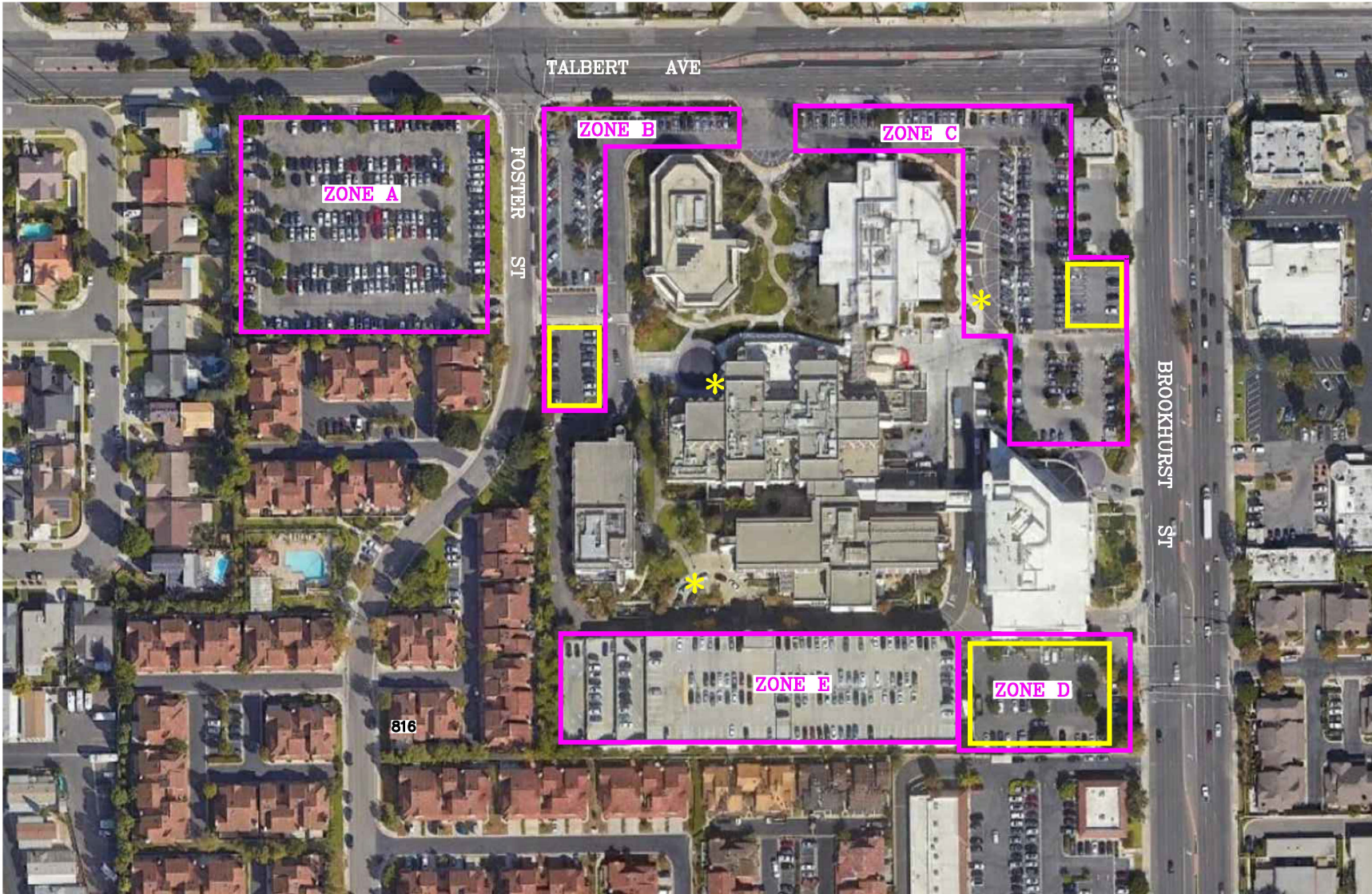


**KEY**

- = PROPOSED PARKING STRUCTURE
- = SPECIFIC PLAN AREA

**FIGURE 1**

**VICINITY MAP**  
OCMC PARKING STUDY, FOUNTAIN VALLEY



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NO SCALE

**PARKING SUPPLY SUMMARY**

ZONE A	231
ZONE B	73
ZONE C	162
ZONE D	71
ZONE E	816
<b>TOTAL</b>	<b>1,353</b>

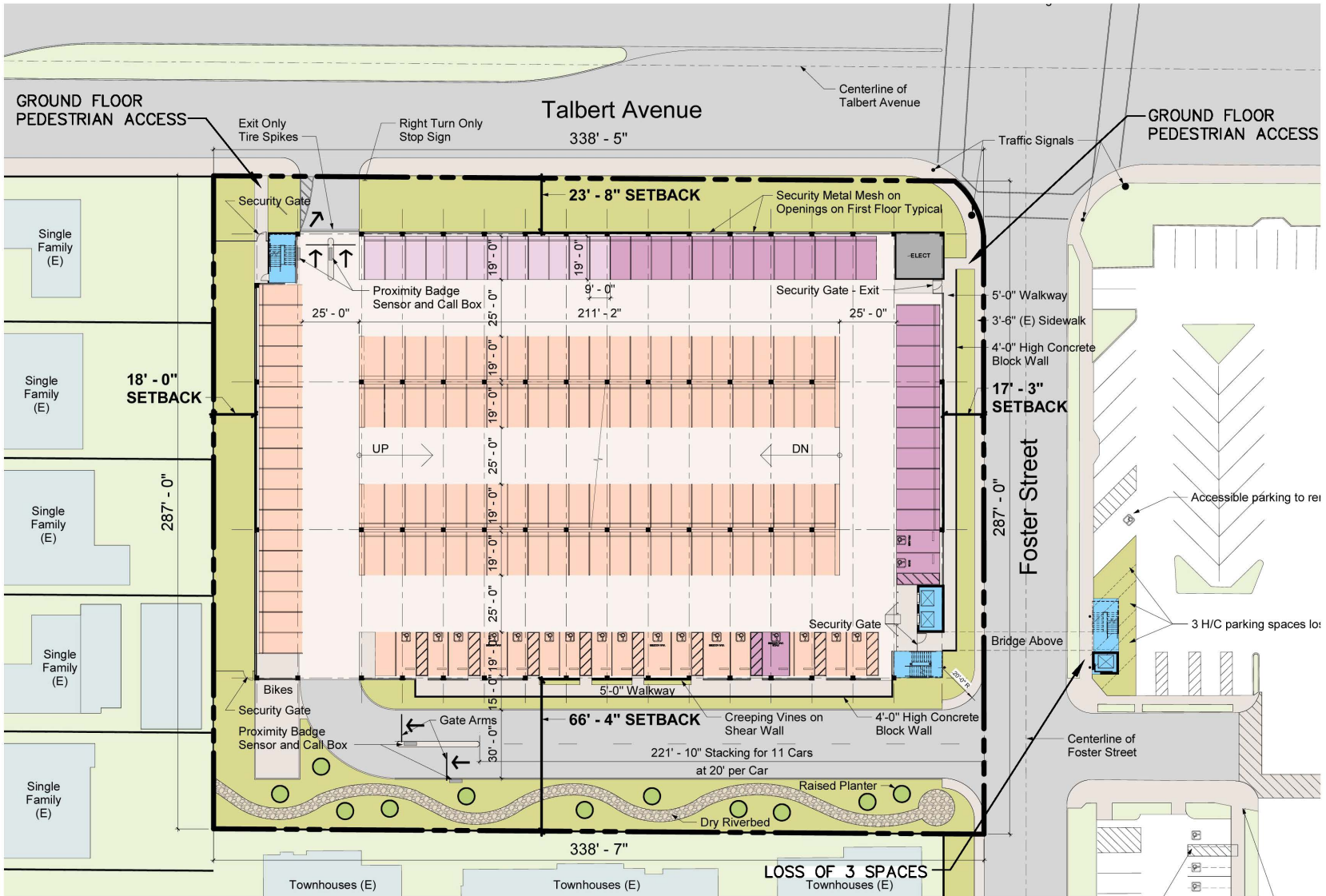
**KEY**

- = VALET LOT
- = VALET DROP-OFF/PICK UP

**FIGURE 2**

**KEY PARKING AREAS**

OCMMC PARKING STUDY, FOUNTAIN VALLEY



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**FIGURE 3**

**PROPOSED SITE PLAN**  
OCMMC PARKING STUDY, FOUNTAIN VALLEY



**TABLE 1<sup>3</sup>**  
**ORANGE COAST MEMORIAL MEDICAL CENTER DEVELOPMENT TABULATION**  
**OCMMC, FOUNTAIN VALLEY**

Building	Tenant	Use	Square Footage (SF)	
<i><u>Existing Uses</u></i>				
9900	OCMMC Medical Building	Hospital/Clinics/Medical/Dental Office	41,213	SF
9920	OCMMC Hospital	General Office	182,900	SF
18035 (Prior 9930)	OCMMC Medical Building	Hospital/Clinics/Medical/Dental Office	43,985	SF
9940	OCMMC Medical Building	Hospital/Clinics/Medical/Dental Office	34,816	SF
18111	OCMMC Patient Care Pavilion	Hospital/Clinics/Medical/Dental Office	162,404	SF
18025	OCMMC Dental Office Building	Dental Office	2,150	SF
<b>Total Proposed OCMMC Campus Floor Area</b>			<b>467,468</b>	<b>SF</b>

<sup>3</sup> It should be noted that Building 18025 Brookhurst Street, which consists of a 2,150 SF of dental office use, falls within the Specific Plan area resulting in a total floor area of 467,468 SF. However, its parking demand and supply have been excluded from the shared parking study since its parking supply is isolated from the OCMMC campus. In addition, Building 18025 provides 15 parking stalls which more than satisfies the City code parking requirement of 11 spaces (2,150 SF x 1 space per 200 SF).



**TABLE 2  
EXISTING PARKING SUPPLY SUMMARY [1]  
OCMMC, FOUNTAIN VALLEY**

Parking By Type	Parking Zone									Total Parking Spaces By Type	
	"A" Foster Street Lot	"B" West Lot	"C" East Lot	"D" Southeast Lot	"E" Parking Structure - 816 total spaces						
					Level #1	Level #2	Level #3	Level #4	Level #5		
1	Handicap		8	20		10					38
2	Employee	126									126
3	Patient/Visitor	105	47	116		27	161	175	159	152	942
4	Valet Used Spaces		18	26	70						114
5	EV Charging Station					8					8
6	Specialized Employee				1	101	22	1			125
<b>Total Parking Supply</b>		<b>231</b>	<b>73</b>	<b>162</b>	<b>71</b>	<b>146</b>	<b>183</b>	<b>176</b>	<b>159</b>	<b>152</b>	<b>1,353</b>

[1] Source: Parking space inventory verified during field survey conducted by LLG Engineers in October 2023.



**TABLE 3**  
**CITY CODE PARKING REQUIREMENTS<sup>4</sup>**  
**OCMMC, FOUNTAIN VALLEY**

Project Description	Square-feet of Gross Floor Area (SF – GFA) / Beds / Employees	City of Fountain Valley Code Parking Ratio	Spaces Required
<i>Existing Uses</i>			
▪ 9900 – OCMMC Medical Office	41,019 SF [1]	1 space per 200 SF	205
▪ 9920 – OCMMC Hospital	221 Beds	1 space per 3 beds, plus	74
	1,300 Emp	1 space per 3 employees	433
▪ 18035 (Prior 9930) – OCMMC Medical Office	36,433 SF [1]	1 space per 200 SF	182
▪ 9940 – OCMMC Medical Office	29,492 SF [1]	1 space per 200 SF	147
▪ 18111 – OCMMC Patient Care Pavilion	108,796 SF [1]	1 space per 200 SF	544
<b>Total Code Parking Requirement:</b>			<b>1,585</b>
<b>Existing Parking Supply:</b>			<b>1,353</b>
<b>Parking Surplus/Deficiency (+/-):</b>			<b>-232</b>
<b>Proposed Parking Supply with New Structure:</b>			<b>1,981</b>
<b>Parking Surplus/Deficiency (+/-):</b>			<b>396</b>
<b>Proposed Parking Supply with New Structure plus Valet:</b>			<b>2,042</b>
<b>Parking Surplus/Deficiency (+/-):</b>			<b>457</b>

**Notes:**

[1] = Square footage represents non-hospital space.

<sup>4</sup> Source: *City of Fountain Valley Municipal Code, Chapter 21.22, Parking and Loading, Section 21.22.040, Number of Parking Spaces Required*

**ATTACHMENT 1**

**OCMMC EMPLOYEE (CLOCK IN/CLOCK OUT) SHIFT CHANGE DATA**

Attachment A-1 Employee Data

Week of 1/21/24 to 1/27/24								
Clock IN Analysis								
AM/PM	Clock IN Time	Military Time	Mon 1/22	Tues 1/23	Weds 1/24	Thurs 1/25	Fri 1/26	Grand Total
AM	12:00	0:00	0	0	1	0	1	2
AM	1:00	1:00	0	0	0	0	1	1
AM	3:00	3:00	3	3	2	1	2	11
AM	4:00	4:00	4	6	9	7	7	33
AM	5:00	5:00	37	38	30	40	39	184
AM	6:00	6:00	83	100	100	104	104	491
AM	7:00	7:00	244	258	244	237	246	1229
AM	8:00	8:00	133	136	127	138	124	658
AM	9:00	9:00	68	68	71	72	50	329
AM	10:00	10:00	28	27	26	26	25	132
AM	11:00	11:00	20	17	17	19	16	89
PM	12:00	12:00	19	15	21	13	17	85
PM	1:00	13:00	12	12	11	9	10	54
PM	2:00	14:00	27	27	29	27	28	138
PM	3:00	15:00	17	23	23	24	23	110
PM	4:00	16:00	24	22	21	21	20	108
PM	5:00	17:00	6	7	8	6	5	32
PM	6:00	18:00	31	37	27	28	25	148
PM	7:00	19:00	98	94	96	99	102	489
PM	8:00	20:00	0	1	1	2	1	5
PM	9:00	21:00	7	3	3	8	2	23
PM	10:00	22:00	6	8	6	6	5	31
PM	11:00	23:00	3	4	3	4	5	19
<b>Grand Total:</b>			<b>870</b>	<b>906</b>	<b>876</b>	<b>891</b>	<b>858</b>	<b>4401</b>

Week of 1/28/24 to 2/3/24									
Clock IN Analysis									
AM/PM	Clock IN Time	Military Time	Mon 1/29	Tues 1/30	Weds 1/31	Thurs 2/1	Fri 2/2	Grand Total	10-Day Average
AM	12:00	0:00	0	0	1	0	0	1	0.3
AM	1:00	1:00	0	0	0	0	0	0	0.1
AM	3:00	3:00	2	3	2	3	1	11	2.2
AM	4:00	4:00	6	8	9	5	4	32	6.5
AM	5:00	5:00	32	35	40	26	28	161	34.5
AM	6:00	6:00	105	109	99	102	94	509	100
AM	7:00	7:00	247	242	261	255	248	1253	248.2
AM	8:00	8:00	131	124	113	121	118	607	126.5
AM	9:00	9:00	66	67	63	69	52	317	64.6
AM	10:00	10:00	22	34	29	30	34	149	28.1
AM	11:00	11:00	15	19	17	20	17	88	17.7
PM	12:00	12:00	15	12	16	17	12	72	15.7
PM	1:00	13:00	10	13	10	8	14	55	10.9
PM	2:00	14:00	27	25	30	29	25	136	27.4
PM	3:00	15:00	19	22	25	24	26	116	22.6
PM	4:00	16:00	26	22	24	25	23	120	22.8
PM	5:00	17:00	6	6	5	8	3	28	6
PM	6:00	18:00	33	37	32	32	29	163	31.1
PM	7:00	19:00	98	107	106	101	98	510	99.9
PM	8:00	20:00	0	1	1	0	0	2	0.7
PM	9:00	21:00	4	4	4	4	3	19	4.2
PM	10:00	22:00	5	6	8	6	6	31	6.2
PM	11:00	23:00	4	3	4	3	4	18	3.7
<b>Grand Total:</b>			<b>873</b>	<b>899</b>	<b>899</b>	<b>888</b>	<b>839</b>	<b>4398</b>	<b>879.9</b>

Clock OUT Analysis								
AM/PM	Clock OUT Time	Military Time	Mon 1/22	Tues 1/23	Weds 1/24	Thurs 1/25	Fri 1/26	Grand Total
AM	12:30	0:30	3	22	22	21	21	89
AM	1:30	1:30	4	8	7	7	7	33
AM	2:30	2:30	3	5	3	3	3	17
AM	3:30	3:30	3	1	2	2	1	9
AM	4:30	4:30	2	3	2	1	1	9
AM	5:30	5:30	3	6	4	6	2	21
AM	6:30	6:30	31	36	42	32	34	175
AM	7:30	7:30	88	98	95	95	101	477
AM	8:30	8:30	1	0	2	1	2	6
AM	9:30	9:30	0	3	1	0	7	11
AM	10:30	10:30	1	0	0	1	0	2
AM	11:30	11:30	3	2	2	1	2	10
PM	12:30	12:30	10	12	14	15	11	62
PM	1:30	13:30	25	26	21	32	30	134
PM	2:30	14:30	52	54	54	56	61	277
PM	3:30	15:30	94	102	97	92	95	480
PM	4:30	16:30	116	112	117	113	107	565
PM	5:30	17:30	86	89	86	82	67	410
PM	6:30	18:30	55	74	70	73	68	340
PM	7:30	19:30	147	146	145	142	146	726
PM	8:30	20:30	15	28	13	31	16	103
PM	9:30	21:30	14	21	16	19	12	82
PM	10:30	22:30	34	34	36	33	37	174
PM	11:30	23:30	28	31	29	32	32	152
<b>Grand Total:</b>			<b>815</b>	<b>891</b>	<b>858</b>	<b>869</b>	<b>842</b>	<b>4275</b>

Clock OUT Analysis									
AM/PM	Clock OUT Time	Military Time	Mon 1/29	Tues 1/30	Weds 1/31	Thurs 2/1	Fri 2/2	Grand Total	10-Day Average
AM	12:30	0:30	2	25	22	24	26	99	18.8
AM	1:30	1:30	4	6	5	7	7	29	6.2
AM	2:30	2:30	7	4	4	7	2	24	4.1
AM	3:30	3:30	1	2	1	0	2	6	1.5
AM	4:30	4:30	2	5	1	1		9	2
AM	5:30	5:30	2	5	7	5	5	24	4.5
AM	6:30	6:30	31	35	42	36	39	183	35.8
AM	7:30	7:30	87	98	106	107	101	499	97.6
AM	8:30	8:30	0	0	2	1	0	3	0.9
AM	9:30	9:30	0	0	0	0	0	0	1.1
AM	10:30	10:30	0	0	0	1	0	1	0.3
AM	11:30	11:30	2	3	2	4	1	12	2.2
PM	12:30	12:30	8	12	10	11	9	50	11.2
PM	1:30	13:30	22	25	29	20	23	119	25.3
PM	2:30	14:30	61	63	64	56	52	296	57.3
PM	3:30	15:30	98	93	106	102	94	493	97.3
PM	4:30	16:30	118	120	103	117	109	567	113.2
PM	5:30	17:30	87	83	82	69	65	386	79.6
PM	6:30	18:30	64	70	58	67	72	331	67.1
PM	7:30	19:30	136	145	152	152	149	734	146
PM	8:30	20:30	12	10	16	14	19	71	17.4
PM	9:30	21:30	19	19	13	26	19	96	17.8
PM	10:30	22:30	32	38	38	36	29	173	34.7
PM	11:30	23:30	26	33	31	32	33	155	30.7
<b>Grand Total:</b>			<b>819</b>	<b>869</b>	<b>872</b>	<b>871</b>	<b>830</b>	<b>4261</b>	

